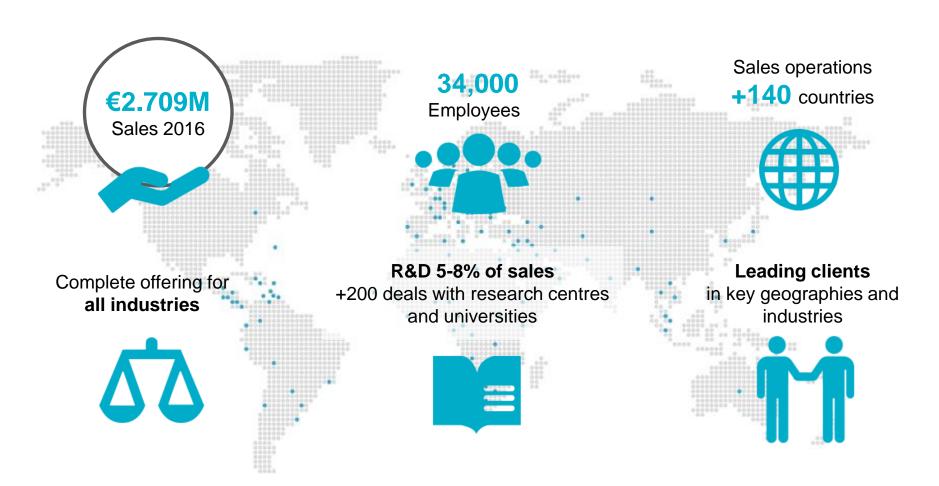


THE TECHNOLOGY PARTNER FOR CORE BUSINESS **OPERATIONS** OF OUR CLIENTS BUSINESSES

Corporate presentation February 2017

We are a global technology company





With a differential business model

- In-depth know-how on key business processes, especially linked to real-time operational systems
- Leading proprietary product portfolio linked to core business processes
- Unique culture of adaptability to client needs and partnership
- Focus on co-investing and working with clients



 Knowledge of the key competitive factors in different industries

 Global experience with local implementation teams



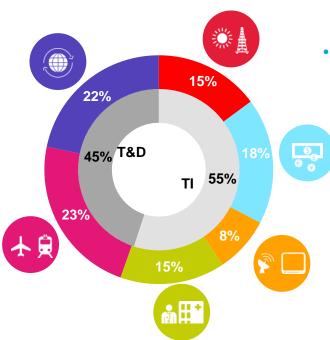
We deliver core business operations technology for our clients

Defense & Security

- Air surveillance
- Military simulation
- Maritime surveillance
- Electronic Defense
- Satellite Communications

Transport & Traffic

- Air Traffic Management systems and Communications, Navigation and Surveillance systems
- Railway & airport management systems
- Urban traffic systems, highways, tunnels and traffic control systems



Public Admin & Healthcare

- Healthcare management platform
- Educational and justice management systems
- Comprehensive offer on electoral processes

Energy & Industry

- Energy: generation, distribution and commercial management solutions
- Industry management solution for hotels

Financial Services

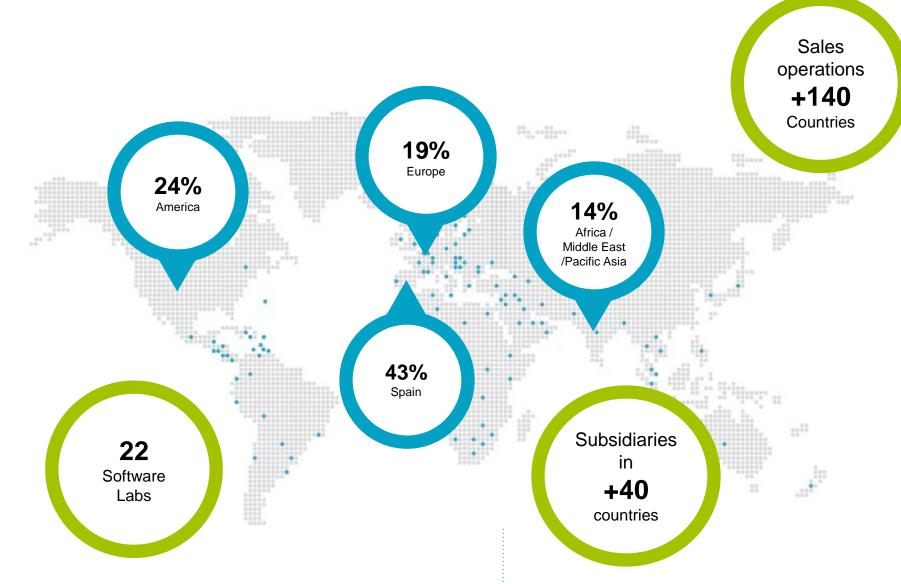
- Insurance and banking core systems
- Operations transformation and process efficiency services

Telecom & Media

- Operations and business support systems
- New media and digital television solutions



All over the world





With the best talent to develop the most innovative solutions





Wide range of proprietary products that support business operations of our customers



Transport & Traffic

Control centres

Towers

Communications

Navigation

Surveillance



Defense & Security

Air surveillance

Simulation

Maritime surveillance

Cyberdefense

Electronic defense

Satellite communications



Energy & Industry

InCMS

TMS #HOTELS

SUITAIR

Ingen

In GRID

InOIL



TMT

iSales

Audiovisual Business Support

Platforms

Value Added
Services Platforms

Quality and MonitoringPlatforms

Platfor

Telecom & Media Analytics Plataforms



Financial services

iONE

ITECBAN

net**Plus** o



Public Admin & Healthcare

HEALTH NETWORK

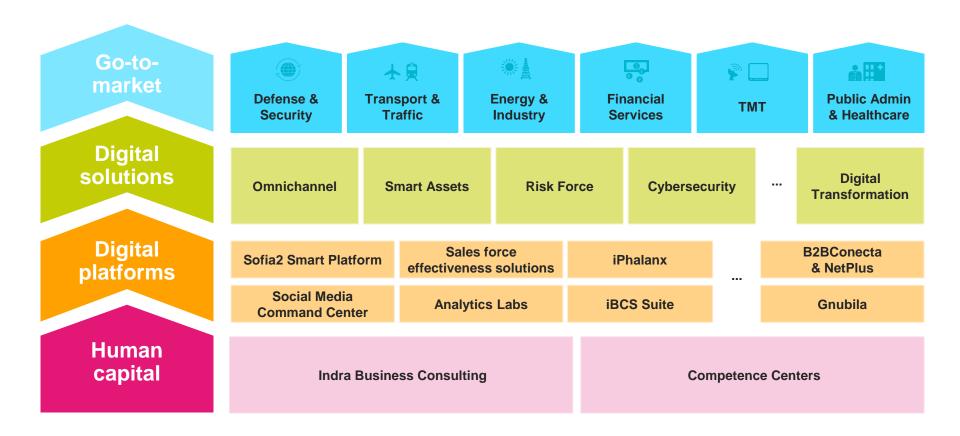
AMARA

Elections

SEINSIR



We also have high value-added solutions in the digital environment





Transport and Traffic



Offering

- Airport management
- Railroad traffic management
- Security management
- Urban traffic systems
- Traffic control systems for highways, tunnels and toll systems
- Ports and waterways

Digital

Consulting

Outsourcing and BPO

Main clients:

Railroad: Saudi Railways, ADIF, Renfe Highway operators and road network government authorities in Spain, Portugal, Ireland, Montenegro, United States, Canada, Mexico, Chile, Brazil, Argentina, Colombia, Morocco, China

Subway systems in Madrid, Shanghai, Lisbon, Athens, Saint Louis, Valparaiso, Mumbai, Delhi, Kuala Lumpur, Cairo, Mexico City Ports of Southampton (UK), Panama Canal



Air Traffic (ATM)



Main clients:

AENA Eurocontrol NATS (United Kingdom) DFS (Germany)

PANSA (Poland) LVNL (Holland) ATMB (China) IAA (India)

Offering

- Automation and simulation
- Radio aids
- Surveillance
- Communication
- Aeronautical information

Digital

Consulting

Outsourcing and BPO

AsA (Australia) Oslo Airport Iberia Aerolíneas Argentinas



Financial Services



Main clients:

Grupo BBVA Grupo Santander **MAPFRE** Bank of Spain Banco Espirito Santo

Banco do Brasil Caixa Económica Federal Zurich Fiduprevisora de Colombia

Offering

- Efficiency and Operations: automation solutions, operation transformation consulting, outsourcing processes
- Risks / Informational: solutions based on innovative models and the operation of big data for risks/informational (credit, operational, liquidity, market, recoveries...)
- Core: suite of modular solutions for financial and ensuring entities

Digital

- Smart Banking: mobility solutions, commercial segmentation, business analytics
- Technology: expert in architecture, cloud, logical and physical security

Consulting

Outsourcing and BPO

Bank of the Republic of Columbia

Corpbanca

Banamex

Banorte

BNL (Grupo BNP Paribas)



Energy and Utilities



Offering

Systems

- Electricity and water: plants management, ETRM/ trading, network management/smart grids, metering management, management systems for the complete commercial cycle, corporate systems.
- Oil & Gas: spill detection, ETRM/ trading, asset management, third-party solutions (SAP Oil, IHS, Tieto EC, etc.)

Digital

 Energy efficiency and smart home, new offering in the electricity industry, multichannel, process optimization, digital strategy, cybersecurity, etc.

Consulting

Outsourcing and BPO

Main clients:

Companies specializing in electricity generation, transmission, distribution and retailing: Gas Natural Fenosa, Enel, Iberdrola, CEZ, EDP, Electrobras, CFE, Exelon, KPLC, Eskom, Meralco, etc.

Companies specializing in production, transformation and retail of oil and its derivatives

: Repsol, Cepsa, Petrobras, Caltex, Ecopetrol, etc.

Water utilities and Basin Agencies: Canal de Isabel II, Agbar, Sedapal, Maynilad, Manila Water, etc.



Retail, Manufacturing and Consumer Goods



LATAM

Asia and Pacific

Middle East

Africa

Main clients:

Inditex

Tam/Gol/Lan Chile

Iberia

NH

Enze

Jet Star

Coca Cola Iberian Partners

FCC, Ferrovial, OHL

Thyssen Krupp

Adveo

Offering

- Airlines
- Consumer goods and fashion
- Construction and Engineering
- Hotels and Tourism
- Manufacturing
- Retail
- Logistics
- Games, Sports, Lotteries and Betting

Digital

Consulting



Healthcare



Main clients:

Hospital de La Florida (Chile) Hospital Militar (Bahrain) Hospital de Makati (Philippines)

Social Security Agencies Health Departments

Offering

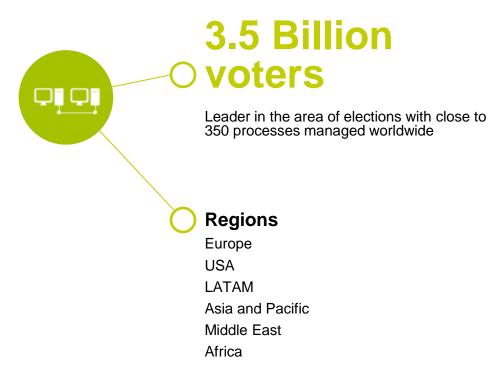
- Telemedicine
- Center management applications
- Healthcare system platforms
- Healthcare relation platform

Digital

Consulting



Public Administration



Offering

- Judicial management systems
- Integrated tax management
- Cadastral management systems
- E-administration
- Education management system

Digital

Smart Cities

Consulting

Outsourcing and BPO

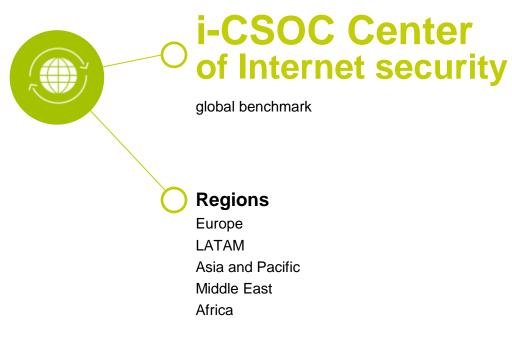
Main clients:

State Departments of Venezuela, Argentina and Portugal Department of Health in Chile Philippines Supreme Court Algeria General Tax Directorate

Spanish State Department The Greater London Authority Oslo Kommune Angola National Election Commission



Security



Offering

- Border surveillance
- Vessel Traffic Services(VTS)
- Citizen Security
- Centers for emergency control
- Critical infrastructure protection (CIP)
- Electronic identity
- Secure communications
- Training systems

Digital

Cyber security

Consulting

Outsourcing and BPO

Main clients:

State Departments of Spain, Bulgaria, Portugal and Romania

Hong Kong Maritime Police

Civil Defense

Military Emergency Unit European Commission Associated British Ports



Defense



Main clients:

Spanish Department of Defense NATO European Space Agency (ESA) Eurofighter

Army of the United Kingdom Indonesian Navy German Navy Airbus Daewoo TKMS

Offering

- Command and control, communications, computing and intelligence (C4ISR)
- Air defense systems
- Electronic intelligence
- Simulation
- Space

Digital

Cyberspace



Telecommunications & Media



Asia and Pacific

Africa

Main clients:

Grupo PRISA/ Mediacapital/ Santillana Telefonica/O2/VIVO

Atresmedia Orange/Meditel

RTVE Vodafone

Sky TV Telecom Italia

Mediaset Portugal Telecom

Endemol Claro

Televisa Globe

Offering

- Integration of Telecom Systems for Business Support (BSS) and Operations Support (OSS)
- Transmission, broadcast, advertising and management rights systems.
- Solutions and services deployment and monitoring of digital TV and fiber networks

Digital

- Contracting solution of mobility services for sales force
- Value Added Services Platforms for Telecom and OTT secure communications
- Operational intelligence solutions based on Big Data: new segmentations and end customer enriched profiles; analysis of network events.
- Systems for managing digital media content
- Integrated solutions of Telecom and New Media: OTT (IPTV), CMS-Player, Second screen

Consulting



Department / Business area alias@indra.es

Avda. de Bruselas 35 28108 Alcobendas, Madrid Spain T +34 91 480 50 00 F +34 91 480 50 80 www.indracompany.com

