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Press release

Indra will perform this work together with the industrial leaders designated by France and Germany (Dassault and Airbus respectively), in close collaboration with the Spanish Ministry of Defense

INDRA, NOMINATED AS NATIONAL INDUSTRIAL COORDINATOR OF THE FCAS PROGRAM (FUTURE EUROPEAN COMBAT AIR SYSTEM)

- As the industrial coordinator, it will ensure the program's high return for Spanish industry in terms
 of business generation, development of its exporting capacity, creation of technologies that can
 also be used in the civil field and generation of high value employment.
- Its selection constitutes recognition of its defense systems capabilities, its experience in international programs and its suitability for coordinating and acting as a driving force of Spanish industry.
- The appointment represents a significant boost for Indra, as it enhances its credibility and competitive capacity, its level of access to major international programs and the potential for the future development of the technologies it now heads throughout Spain and Europe.

Madrid, September 5, 2019.- The Spanish Government has appointed Indra as the national industrial coordinator of the European FCAS (Future Combat Air System) defense program, the largest joint European defense program to date and the most ambitious in terms of technological development.

FCAS is a critical program for Spain with regard to its sovereignty and technological and industrial development and the creation of highly-skilled employment.

Indra will perform this work together with the industrial leaders designated in turn by France and Germany (Dassault and Airbus respectively). Its selection constitutes recognition of its defense systems capabilities, its experience in international programs and its suitability for coordinating and acting as a driving force of Spanish industry.

Indra, in close collaboration with the Ministry of Defense and within the framework of the industrial development plan associated with the program, will strive to ensure that Spanish industry participates as actively as possible in the latter and facilitate its access to opportunities for knowledge generation, business development, export capacity, the creation of technologies that can also be used in the civil field and high-value employment generation. The FCAS will generate high levels of knowledge and added value for Spanish companies and provide them with opportunities to develop exportable products beyond the program.

For Indra, its designation as the national coordinator represents a significant boost, as it enhances its credibility and increases its competitive capacity and its access to major international programs.

In addition, in the mid and long terms the top-level technological developments included in the program will strengthen its future capacity to develop the technologies it now heads throughout Spain and Europe, ensuring the maintenance of its leadership over the next 20 years. With the above it will increase its capacity to generate income through exports and its potential to attract and retain the very best human capital.

An international leader in the Defense industry

Indra is the only Spanish firm among the hundred leading defense companies in the world and it has received a great deal of international recognition for its development of critical projects for the national defense of the countries it works for and its participation in major European programs and others within the framework of NATO, due to its proven export capacity and a human team with high added value.

Indra currently forms part of nine consortia of the EDIDP (European Defense Industrial Development Program) and acts as the coordinator of three of the five led by Spain, including the PESCO program for strategic



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command and control, probably the most important of them, involving Spain, Italy, Germany, France, Luxembourg and Portugal.

Its technological products (radars, electronic defense, command and control, mission systems, etc.) have been widely acknowledged in the defense industry, as well as its ability to handle complex projects throughout the world. In addition, it participates in international programs, including European ones, such as the EFA, A400M, NH90, Meteor and ESSOR, and non-European and NATO-related ones like the ESSM, FLEPS, ACCS, and many others.

With more than 30 years' experience in the defense sector, Indra has around 28,000 employees (out of a total of 47,000) in Spain. It operates in more than 140 countries and 30 provinces, with offices distributed throughout all the Autonomous Communities; specifically, within the defense industry, it has a workforce with more than 6,000 professionals and stable and recurring R&D investment (over 1,000 million euros over the last 6 years).

About Indra

Indra (www.indracompany.com) is one of the leading global technology and consulting companies and the technological partner for core business operations of its customers world-wide. It is a world-leader in providing proprietary solutions in specific segments in Transport and Defense markets, and the leading firm in Digital Transformation Consultancy and Information Technologies in Spain and Latin America through its affiliate, Minsait. Its business model is based on a comprehensive range of proprietary products, with an end-to-end, high-value focus and with a high innovation component. In the 2018 financial year, Indra achieved revenue of €3,104 billion, with 43,000 employees, a local presence in 46 countries and business operations in over 140 countries.