APENDIX 3: CONSOLIDATED BALANCE SHEET

	1S12 €M	2011 €M	Variation €M
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Property, plant and equipment	165.5	171.9	(6.4)
Intangible assets	273.5	243.3	30.2
Investment in associates and other investments	63.2	66.4	(3.2)
Goodwill	652.2	624.6	27.6
Deferred tax assets	152.8	138.0	14.9
Non-current assets	1,307.2	1,244.2	63.1
Assets held for sale	9.5	10.1	(0.6)
Operating current assets	2,057.4	2,017.6	39.8
Other current assets	187.4	169.8	17.6
Short term financial investment	0.0	1.2	(1.2)
Cash and cash equivalents	60.2	81.9	(21.7)
Current assets	2,314.5	2,280.7	33.8
TOTAL ASSETS	3,621.8	3,524.9	96.9
Share capital and reserves	1,007.1	1,061.0	(53.9)
Treasury stock	(27.7)	(15.2)	(12.5)
Equity attributable to parent company	979.4	1,045.8	(66.4)
Minority interests	24.1	21.4	2.7
TOTAL EQUITY	1,003.5	1,067.2	(63.7)
Provisions for liabilities and charges	82.1	109.3	(27.2)
Long term borrowings	469.8	314.4	155.4
Other financial liabilities	9.4	7.6	1.8
Deferred tax liabilities	73.2	79.5	(6.3)
Other non-current liabilities	122.9	116.8	6.1
Non-current liabilities	757.4	627.6	129.8
Current borrowings	177.9	281.2	(103.3)
Operating current liabilities	1,242.0	1,261.7	(19.8)
Other current liabilities	441.0	287.1	153.8
Current liabilities	1,860.8	1,830.0	30.8
TOTAL EQUITY AND LIABILITIES	3,621.8	3,524.9	96.9
Net debt position	587.4	513.6	73.8

Figures not audited.