

APENDIX 3: CONSOLIDATED BALANCE SHEET

	9M12	2011	Variation
	€M	€M	€M
Property, plant and equipment	163.8	171.9	(8.1)
Intangible assets	286.5	243.3	43.3
Investment in associates and other investments	67.0	66.4	0.6
Goodwill	650.5	624.6	25.9
Deferred tax assets	157.1	138.0	19.2
Non-current assets	1,324.9	1,244.2	80.8
Assets held for sale	9.4	10.1	(0.8)
Operating current assets	2,056.0	2,017.6	38.4
Other current assets	183.8	169.8	14.0
Short term financial investment	0.0	1.2	(1.2)
Cash and cash equivalents	46.0	81.9	(36.0)
Current assets	2,295.0	2,280.7	14.3
TOTAL ASSETS	3,620.0	3,524.9	95.1
Share capital and reserves	1,042.9	1,061.0	(18.0)
Treasury stock	(15.0)	(15.2)	0.2
Equity attributable to parent company	1,028.0	1,045.8	(17.8)
Minority interests	23.2	21.4	1.7
TOTAL EQUITY	1,051.2	1,067.2	(16.0)
Provisions for liabilities and charges	79.1	109.3	(30.2)
Long term borrowings	472.3	314.4	158.0
Other financial liabilities	8.7	7.6	1.0
Deferred tax liabilities	83.2	79.5	3.6
Other non-current liabilities	124.7	116.8	8.0
Non-current liabilities	768.1	627.6	140.5
Current borrowings	234.6	281.2	(46.6)
Operating current liabilities	1,243.8	1,261.7	(17.9)
Other current liabilities	322.3	287.1	35.2
Current liabilities	1,800.8	1,830.0	(29.3)
TOTAL EQUITY AND LIABILITIES	3,620.0	3,524.9	95.1
Net debt position	661.0	513.6	147.4

Figures not audited.