

APENDIX 3: CONSOLIDATED BALANCE SHEET

	2012	2011	Variation
	€M	€M	€M
Property, plant and equipment	166.4	171.9	(5.5)
Intangible assets	280.3	243.3	37.1
Investment in associates and other investments	68.5	66.4	2.1
Goodwill	645.3	624.6	20.7
Deferred tax assets	164.1	138.0	26.2
Non-current assets	1,324.7	1,244.2	80.5
Non-current assets held for sale	9.1	10.1	(1.1)
Operating current assets	2,176.3	2,017.6	158.7
Other current assets	176.1	169.8	6.3
Short term financial investment	0.0	1.2	(1.2)
Cash and cash equivalents	69.8	81.9	(12.1)
Current assets	2,431.3	2,280.7	150.6
TOTAL ASSETS	3,755.9	3,524.9	231.1
Share capital and reserves	1,089.0	1,061.0	28.0
Treasury stock	(0.1)	(15.2)	15.1
Equity attributable to parent company	1,088.9	1,045.8	43.1
Minority interests	20.7	21.4	(0.7)
TOTAL EQUITY	1,109.6	1,067.2	42.4
Provisions for liabilities and charges	75.0	109.3	(34.4)
Long term borrowings	398.1	314.4	83.8
Other financial liabilities	6.2	7.6	(1.5)
Deferred tax liabilities	97.7	79.5	18.2
Other non-current liabilities	123.4	116.8	6.7
Non-current liabilities	700.4	627.6	72.8
Current borrowings	305.0	281.2	23.8
Operating current liabilities	1,342.5	1,261.7	80.8
Other current liabilities	298.4	287.1	11.3
Current liabilities	1,945.9	1,830.0	115.9
TOTAL EQUITY AND LIABILITIES	3,755.9	3,524.9	231.1
Net debt position	633.3	513.6	119.7

Figures not audited.