## APENDIX 4: CONSOLIDATED CASH FLOW STATEMENT

|  | $\begin{array}{r} 1 \mathrm{~S} 12 \\ \boldsymbol{\epsilon M} \end{array}$ | $\begin{array}{r} 1 \mathrm{~S} 11 \\ \boldsymbol{€} \text { ( } \end{array}$ | Variation €M |
| :---: | :---: | :---: | :---: |
| Profit before tax | 75.0 | 132.5 | (57.5) |
| Adjusted for: |  |  |  |
| - Depreciations | 22.2 | 20.7 | 1.5 |
| - Provisions, capital grants and others | 3.6 | 4.5 | (1.0) |
| - Results on non-current assets | 1.5 | (1.0) | 2.5 |
| - Share of profits / (losses) of associates and other investees | 0.7 | 0.2 | 0.5 |
| - Share options expense | 0.0 | 0.0 | 0.0 |
| - Net financial result | 26.2 | 10.2 | 16.0 |
| + Dividends received | 0.0 | 0.0 | (0.0) |
| Operating cash-flow prior to changes in working capital | 129.2 | 167.2 | (38.0) |
| Receivables. net | 9.1 | (42.1) | 51.2 |
| Inventories. net | (18.9) | (54.5) | 35.6 |
| Payables. net | (49.8) | 2.6 | (52.4) |
| Change in working capital | (59.5) | (93.9) | 34.4 |
| Other operating changes | 7.5 | (21.3) | 28.7 |
| Income taxes paid | (25.3) | (19.5) | (5.8) |
| Cash flow from operations | 51.8 | 32.5 | 19.3 |
| Property, plant and equipment. net | (14.9) | (23.2) | 8.3 |
| Intangible assets, net | (37.7) | (43.9) | 6.2 |
| Subsidies for R\&D | 3.7 | 10.1 | (6.4) |
| Investments, net | (32.2) | (43.3) | 11.1 |
| Interest received | 2.4 | 2.3 | 0.1 |
| Cash-flow provided/ (used) by investing activities | (78.6) | (98.0) | 19.3 |
| Changes in treasury stock | (20.6) | (1.4) | (19.2) |
| Dividends of subsidiaries paid to minority interests | 0.0 | 0.0 | 0.0 |
| Dividends of the parent company | 0.0 | 0.0 | 0.0 |
| Short term financial investment variation | 0.0 | 0.0 | 0.0 |
| Increase (repayment) in capital grants | 0.7 | 2.9 | (2.1) |
| Increase (decrease) in borrowings | 46.1 | 9.9 | 36.2 |
| Interest paid | (21.2) | (10.8) | (10.4) |
| Cash-flow provided / (used) by financing activities | 5.1 | 0.6 | 4.5 |
| NET CHANGE IN CASH AND CASH EQUIVALENTS | (21.7) | (64.9) | 43.1 |
| Cash and cash equivalents at the beginning of the period | 81.9 | 129.0 | (47.0) |
| Foreign exchange differences | 0.0 | (0.6) | 0.7 |
| Net change in cash and cash equivalents | (21.7) | (64.9) | 43.1 |
| Cash and cash equivalents at the end of the period | 60.2 | 63.5 | (3.3) |
| Long term and current borrowings | (647.7) | (407.3) | (240.4) |
| NET DEBT POSITION | 587.4 | 343.8 | 243.6 |

Figures not audited.

