

ANNEX 4: CONSOLIDATED BALANCE SHEET

	2009	2008	Variation
	€M	€M	€M
Property, plant and equipment	140.4	139.1	1.3
Intangible assets	133.6	87.3	46.3
Investment in associates and other investments	41.4	43.2	(1.8)
Goodwill	440.2	431.6	8.6
Deferred tax assets	31.3	32.4	(1.1)
Non-current assets	786.9	733.6	53.3
Assets held for sale	0.2	0.2	0.0
Operating current assets	1,561.4	1,632.0	(70.6)
Other current assets	73.3	72.7	0.6
Short term financial investment	1.3	0.0	1.3
Cash and cash equivalents	66.5	23.2	43.3
Current assets	1,702.7	1,728.1	(25.4)
TOTAL ASSETS	2,489.5	2,461.6	27.9
Share capital and reserves	946.0	846.0	100.0
Treasury shares	(14.2)	(64.6)	50.4
Interim dividends	0.0	0.0	0.0
Equity attributable to equity holders of the parent	931.8	781.4	150.4
Minority interests	45.3	42.2	3.2
TOTAL EQUITY	977.1	823.6	153.6
Provisions for liabilities and charges	16.9	2.6	14.3
Long term borrowings	101.9	46.8	55.0
Other financial liabilities	0.1	0.0	0.0
Deferred tax liabilities	38.2	31.1	7.1
Other non-current liabilities	39.2	32.2	7.0
Non-current liabilities	196.2	112.8	83.4
Current borrowings	99.2	125.4	(26.2)
Operating current liabilities	1,013.3	1,133.6	(120.3)
Other current liabilities	203.7	266.2	(62.6)
Current liabilities	1,316.2	1,525.3	(209.1)
TOTAL EQUITY AND LIABILITIES	2,489.5	2,461.6	27.9
Net cash /(debt) position	134.6	149.1	(14.6)

Figures not audited