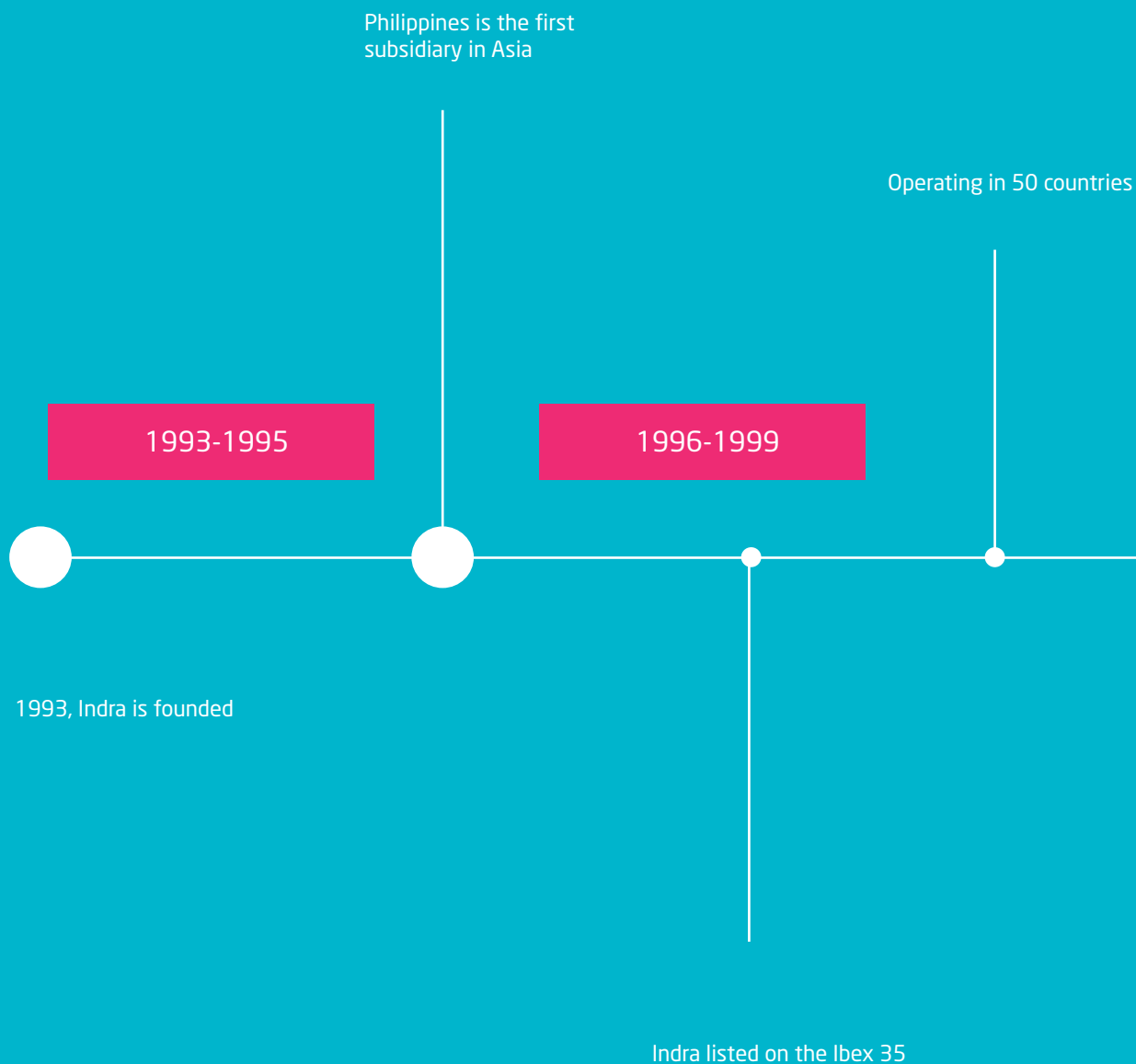


indra

INNOVATION +

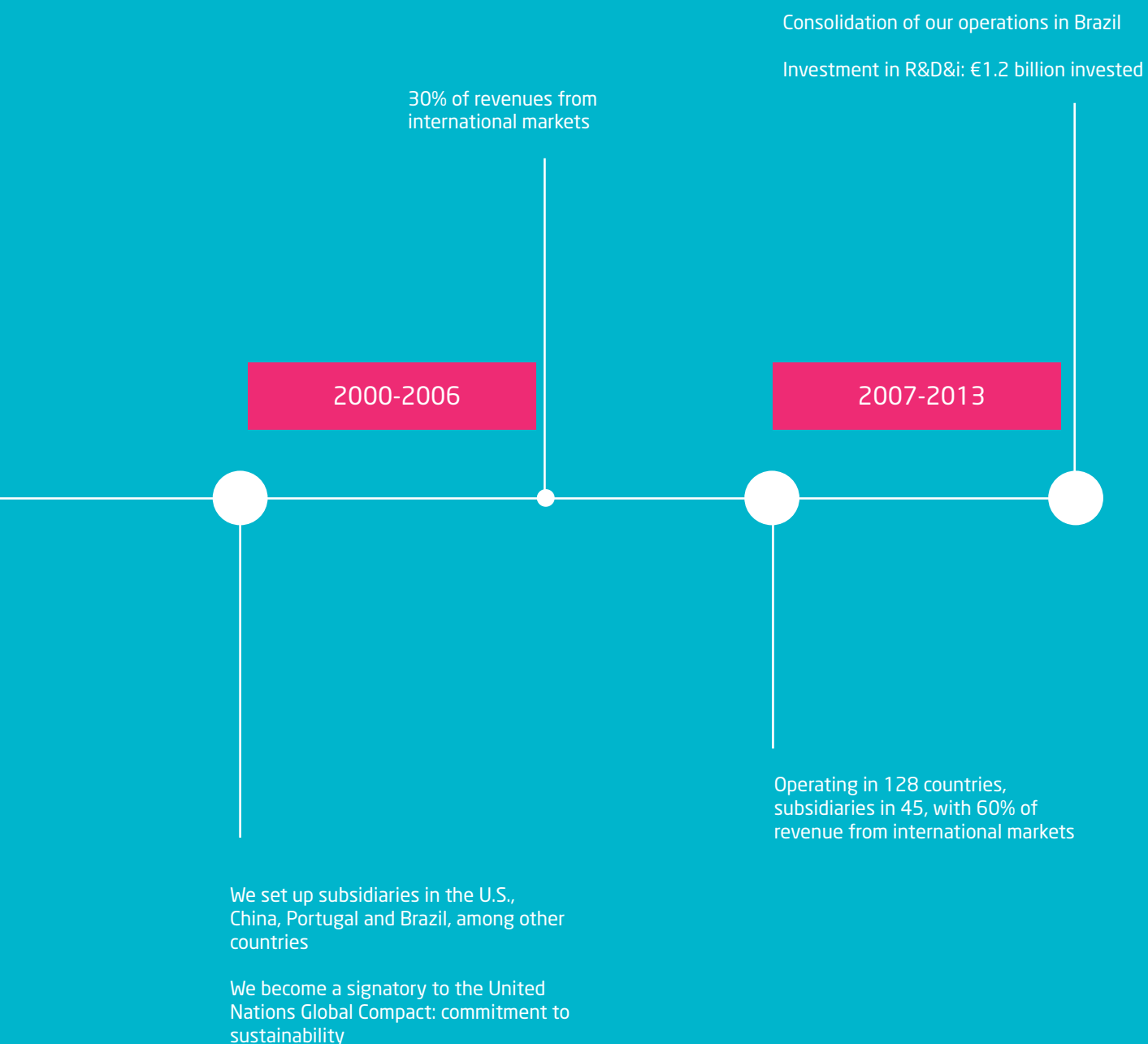
Consultancy and technology worldwide

A HISTORY **OF INNOVATION**



Growing with our clients: commitment and reputation

Our long-term commitment to our clients has resulted in our strong reputation in the markets in which we operate.



Corporate governance: united in excellence Excellence based on practice and the quality of Indra's relationships with shareholders and investors.

A SUSTAINABLE PROJECT

Revenue:

€3 billion

Leading
multinational in
Spain and Latin
America

6-8%
in R&D&i on sales



Among the 4 top European
IT services companies by
market capitalization

138 countries

We know how to innovate and apply
our experience to each solution and
service we offer. **When faced with a
challenge, Indra is the solution.**

GLOBAL TALENT

A single spirit

43,000

highly qualified professionals enable us to offer the innovative solutions and services that are our trademark.



INNOVATION AS A DRIVING FORCE

Innovation is the cornerstone of our business model, the core of our sustainability as a company and the key to differentiation of the solutions and services we offer.

Cybersecurity

Our cutting-edge technologies and services guarantee the security of assets and organizations

Virtual learning

We lead innovative projects that will enable virtual training environments to be improved

Analytics

We help anticipate, improve, and expedite the decision-making process, where managing massive volumes of information and analytic intelligence become a new competitive advantage

Accessible technologies

We reduce the digital divide for everyone

Augmented reality

We create new virtual spaces

Cloud computing

A comprehensive cloud offering from consultancy all the way to the solution

Smart Cities

We offer an integrated response to the new global challenges faced by cities

Mobility

We offer solutions that provide flexibility for accessing the business's information, thereby increasing its efficiency

e-Government

We bring Government closer to the citizens

Simulation

Indra simulators are among the best in the world and hold the maximum category of excellence

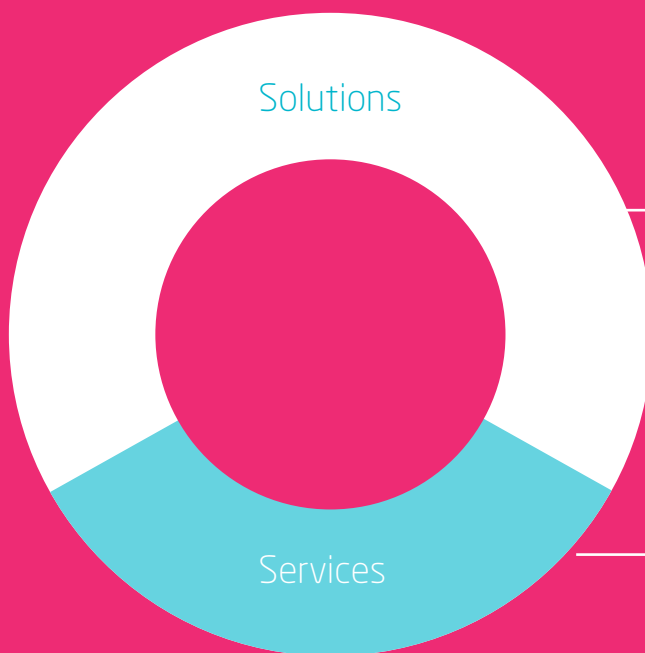
At the forefront of unmanned vehicles

We develop unmanned platforms, prepared for both civilian and military use

OUR ACTIVITIES

Offering

Consultancy
Technology
Outsourcing



64%

Consulting
Technological solutions

36%

Outsourcing
BPO

Markets



16%

Energy and Industry



12%

Telecom & Media



23%

Transport & Traffic



16%

Financial services



17%

Public Administrations
& Healthcare



16%

Security & Defense

Transport and
Logistics

Automotive
and Industry

Retail/
consumer
goods

Energy and
Utilities

Financial
Services

Public
Administration
and Healthcare

Tourism and
Leisure

Telecommunications
and Media

Offering

Business strategy

- Marketing and sales
- Organization
- Innovation
- Client strategy
- Post-merger Integration

Business operations

- Operational efficiency
- Analytics & Business Intelligence
- Change Management
- Talent Management
- Supply chain

New paradigms
New solutions

TRANSPORT AND TRAFFIC

The most advanced rail operation, safety and signaling systems

- 
- Offering**
- Airport management
 - Rail management systems
 - Safety and signaling solutions
 - Security management
 - Consulting
 - Traffic control systems for highways, tunnels and toll systems
 - Urban and interurban traffic systems
 - Ports and waterways
 - Outsourcing & BPO

AIR TRAFFIC



Offering

- Automation and simulation
- Radio aids
- Surveillance
- Communication
- Aeronautical information

3,000 facilities
in over 140 countries

PUBLIC ADMINISTRATIONS

3.5 billion voters. Leader in the area of elections with close to 350 processes managed worldwide

Offering

- Judicial management systems
- Integrated tax management
- Cadastral management systems
- E-administration
- Education management system
- Smart Cities
- Consultancy
- Outsourcing and BPO

HEALTHCARE

32 million people benefit
from our health systems

Offering

- Telemedicine
- Center management applications
- Healthcare system platforms
- Healthcare relationship platform
- Consultancy
- Outsourcing and BPO

DEFENSE AND SPACE

Over 200 simulators in operation
with over 50 clients, presence in
more than 19 countries

Offering

- Command and control, communications, computing and intelligence (C4ISR)
- Air defense systems
- Electronic intelligence
- Simulation
- Space and cyberspace

SECURITY

i-CSOC Cybersecurity Center, a global benchmark

Offering

- Cybersecurity
- Border surveillance
- Port traffic management (VTS)
- Citizen security
- Emergency control centers
- Critical Infrastructure Protection (CIP)
- Electronic identity
- Secure communications
- Training systems
- Consultancy



ENERGY

Over 140 companies
worldwide rely on our
technology

Offering

- Water: communication equipment, corporate systems, operational systems, technical systems
- Oil & Gas: hydrocarbon detection, ETRM solutions, SAP Oil
- Smart Energy: renewable energy management, commercial systems, plant management
- Consultancy
- Outsourcing and BPO

A low-angle, upward-looking photograph of two massive, cylindrical industrial storage tanks. The tanks are made of a reflective, metallic material, likely stainless steel, and their surfaces are highly polished, reflecting the bright blue sky. A central vertical ladder or access structure runs between the two tanks, extending from the bottom towards the top. The perspective creates a strong sense of height and scale. The sky is a clear, vibrant blue, providing a high-contrast background for the metallic tanks.

INDUSTRY

100 million clients
managed with our
customer service
solutions

Offering

- Airlines
- Consumer goods and fashion
- Construction and Engineering
- Hotels and Tourism
- Manufacturing
- Retail
- Logistics
- Games, Sports, Lotteries and Betting
- Consultancy
- Outsourcing and BPO



FINANCIAL SERVICES

We provide solutions to meet the technological needs of over 400 clients in 20 countries worldwide

Offering

- Efficiency and Operations: network efficiency, automation and outsourcing of processes
- Smartbanking: mobility, commercial segmentation, business analytics
- Informational and Risks: Big Data, Solutions for Credit and Operational Risk; recoveries, regulatory compliance
- Core: suite of modular solutions for financial institutions and insurance companies
- Technology: Cloud, architecture, infrastructure, security

Systems for 280 million clients of mobile operators

Offering

- Business and Operations Support Systems (BSS and OSS)
- Satellite communications systems
- Audiovisual company management systems
- Digital television services
- New Media Solutions (CMS-Player, Second screen, etc.)
- Consultancy
- Outsourcing and BPO

SOFTWARE LABS AND CENTERS OF EXCELLENCE

A decorative graphic consisting of several colored dots (blue, orange, white, pink, teal) arranged in a horizontal line with some dots offset vertically, located to the left of the central pink circle.

25

Software Labs

A decorative graphic consisting of several colored dots (pink, blue, grey, white, teal, black, light blue) arranged in a horizontal line with some dots offset vertically, located to the right of the central pink circle.

Solutions and services based
on innovation and specialization
to accelerate and optimize our
clients' results



55

Centers of Excellence

Advanced R&D&i laboratories where
we develop the technologies that
will accompany us in the future

KEY PROJECTS

USA

Contactless ticketing technology for the St. Louis MetroLink and subway.

Mexico

Toll Collection for the Bicentennial Elevated Viaduct.

Argentina

Single Emergency Coordination and Control Center in Buenos Aires.

Brazil

Operation and Management System for Petrobras thermal power stations.

Chile

Technological platform for the Logistical Support Extension Area (ZEAL) of Valparaiso Port.

Ecuador

Modernization of the judicial system.

Uruguay

Latest-generation radar for the Uruguayan Air Force.

Peru

E-business management for the Peruvian company Electro Dunas.

Germany

Upper air space management systems for Germany.

Spain

Cybersecurity services for companies and organizations worldwide.

France

Flight simulators for the Airbus Helicopters center in Marignane.

Italy

Renewable Energy Control Center for Enel Green Power.

Latvia

Maritime traffic control in the Baltic Sea.

Operating companies
in over

45 countries



Norway

Vote counting for elections to the Norwegian Parliament.

United Kingdom

Technological solutions for leading financial institutions and telecommunications operators.

Russia

Air traffic management.

Turkey

Remote meter management systems for the leading Turkish electric utility (SEDAS).

Bangladesh

Management system for the Central Bank of Bangladesh.

China

Implementation of two of the main Chinese air traffic control centers.

Philippines

E-health system for the main hospital in the Philippines.

India

Access control system for the new subway in Mumbai.

Morocco

Technological platform for the Moroccan railroad network.

Australia

Business solutions for airlines.

Malaysia

Integrated control center for the light subway and monorail in Kuala Lumpur.

Mozambique

Power management solutions for the public electricity company.



We undertake projects
in over

138
countries

Central Offices

Spain

Avda. de Bruselas 35
28108 Alcobendas
Madrid (Spain)
T +34 91 480 50 00
F +34 91 480 50 80
indracompany.com

Europe, Africa and Middle East

Germany

ESS GmbH Ludwigstr, 47
D-85399 Hallbergmoos
Munich

France

160 Bd Haussmann
75008 France
Paris

Italy

Via Milanese, 20 20099
Sesto San Giovanni
Milan

Norway

Olaf Helsets vei, 6, Oslo
NO-0694 Norway
Oslo

Poland

Aleje Jerozolimskie 136,
Eurocentrum Building
02-305 Poland
Warszawa

Portugal

Estrada do Seminário, 4
2610-171 Portugal
Amadora

Czech Republic

Karolinska 650/1, 18600
Praha 8
186 00 Czech Republic

United Kingdom

Regent Place, 338 Euston
Road (Third floor) NW1
3BT - London

Algeria

14, Rue des Oliviers, 4ème
étage, Les Crêtes
Algeria
Alger

Kenya

Laxcon House, Limuru
road, 6th Floor
P.O.Box 32443-00600
Kenya

Morocco

Parc Technopolis Bâtiment B4,
Rocade Rabat Sale
11100 Morocco
Rabat

Turkey

Büyükdere Cad. 127, Astoria
Kempinsky Residence A
Turkey
Istanbul

Saudi Arabia

Al Khozama Center, 5th Floor
Office 508
Saudi Arabia
Riyadh

Bahrain

3903 Almoayyed Tower
Bahrain
Manama

United Arab Emirates

Hamdan bin Mohammed
Street, Abdulla Bin Darwish Bu
United Arab Emirates
Abu Dhabi

Oman

Al Thabit Hotel Apartment
Building First Floor
Oman
Masqat

America

Argentina

Paraná 1073 C1018ADA
Buenos Aires
Ciudad de Buenos Aires

Brazil

Rochaverá
Av. Nações Unidas
14.171 4º andar
Crystal Tower
Morumbi 04794-000
São Paulo - SP

Chile

Avenida del Valle, 765 -
Pisos 1, 2 y 3 - Ciudad
Empresarial. Huechuraba
C85800000
Santiago de Chile

Colombia

Calle 96 No. 13-11
Bogota

United States

800 Brickell Ave, Suite
1270 33131
Miami Florida

Mexico

Presidente Masarik
Nº. 111 PH2 11570 Colonia
Chapultepec Morales

Peru

Av. Jorge Basadre n° 233
San Isidro, Lima

Uruguay

Buenos Aires N° 570
Uruguay
Montevideo

Asia Pacific

Australia

Unit 21, 38-46
South Street NSW 2116
Rydalmere - Sydney

China

803A, Office Building A,
Fortune Plaza, No. 7
100020 China

India

5th Floor, WingB IFCI
Tower
110001 India

Philippines

11-12th Floor Tower
1 Rockwell Business
Center